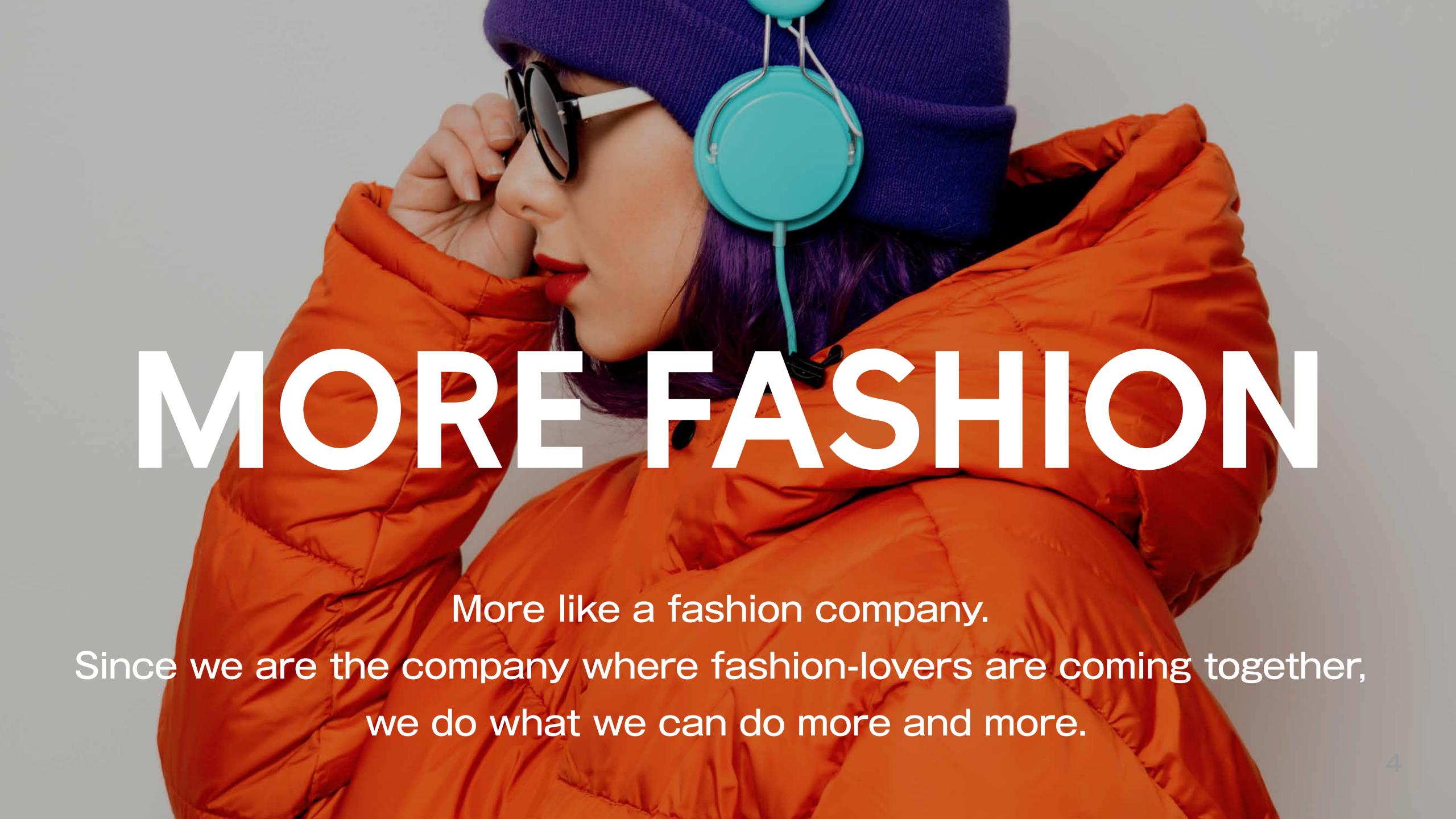


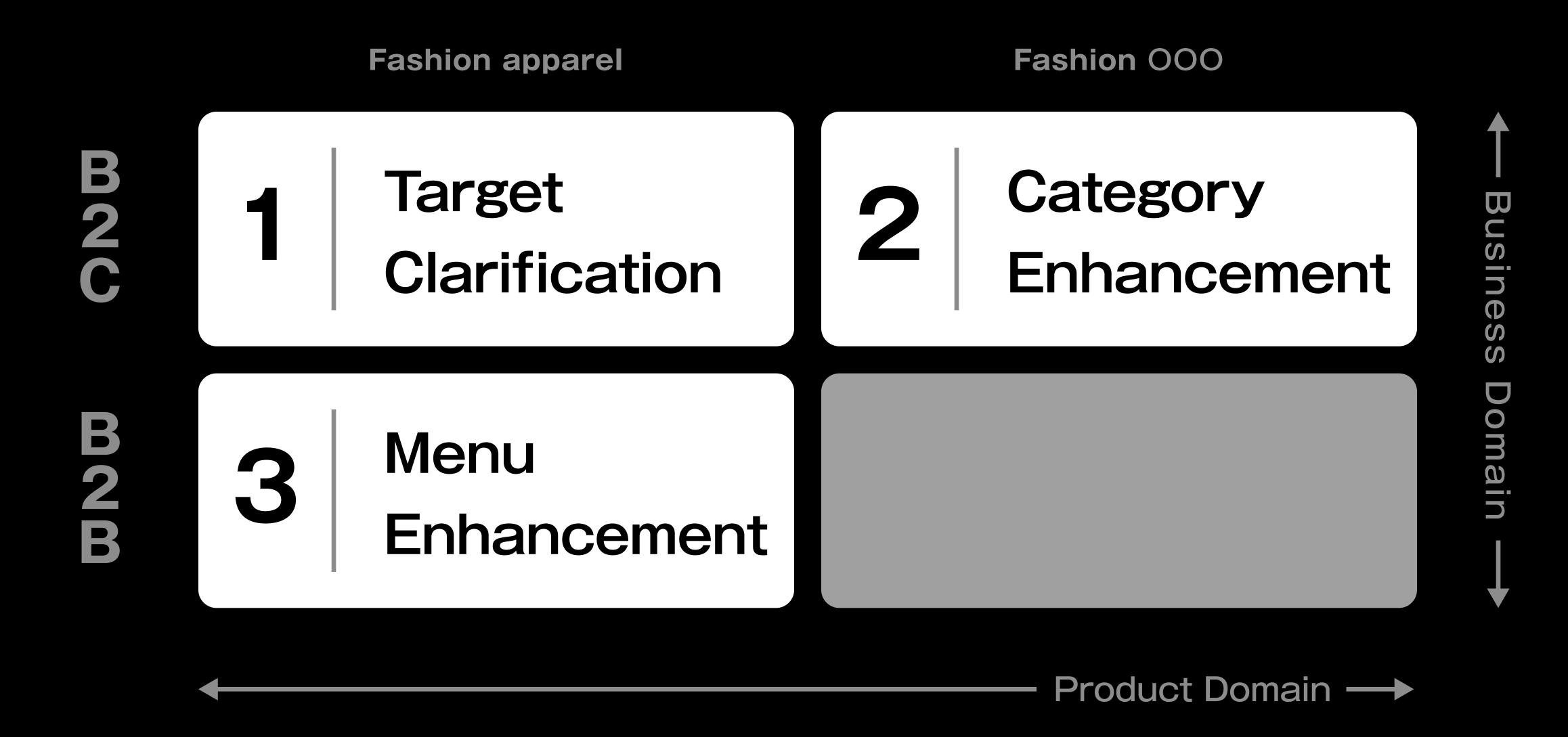
Things we will refine further in the future

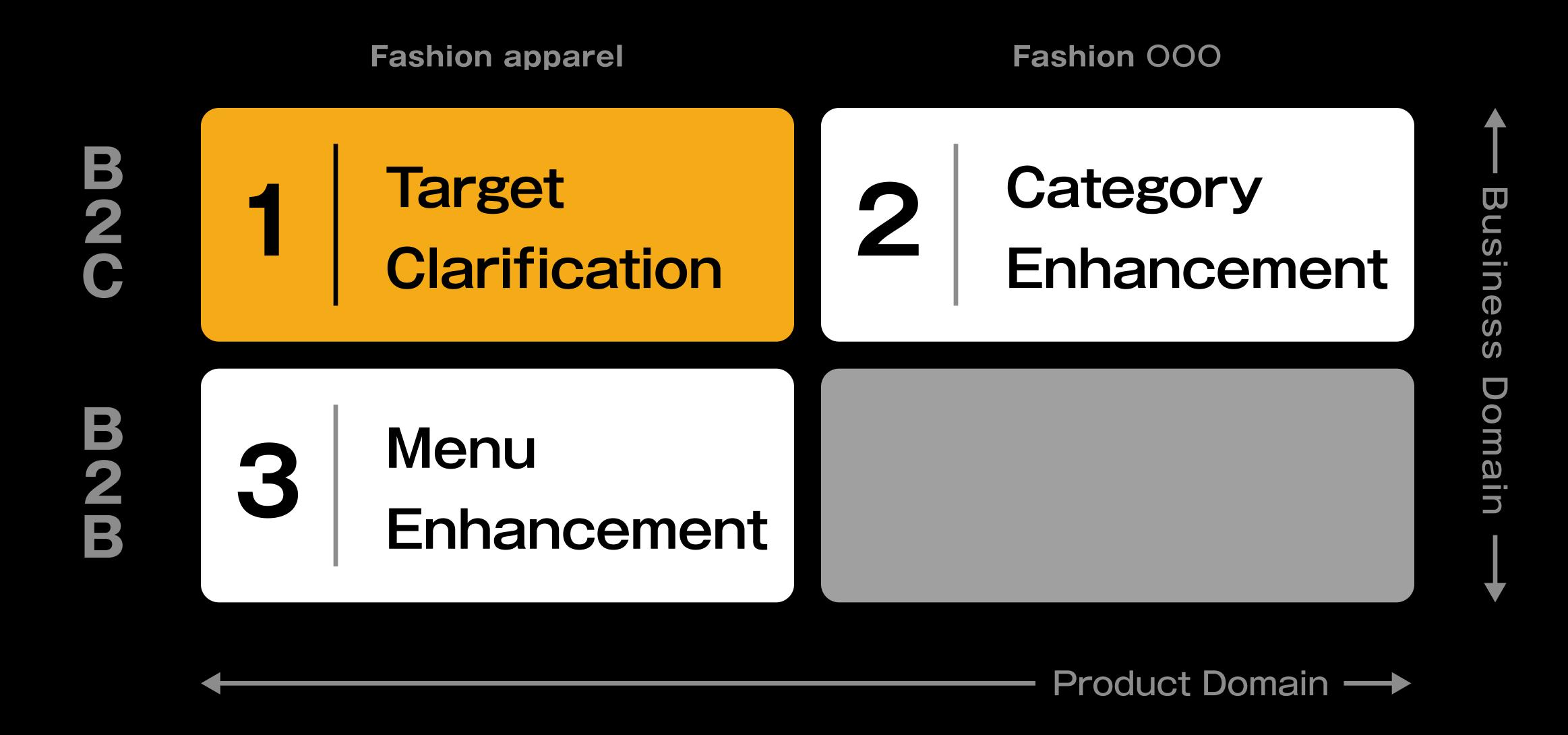


FASHION TECH

Fully utilize overwhelming amount of fashion related data.

Make revolution with creativity and technological capability.



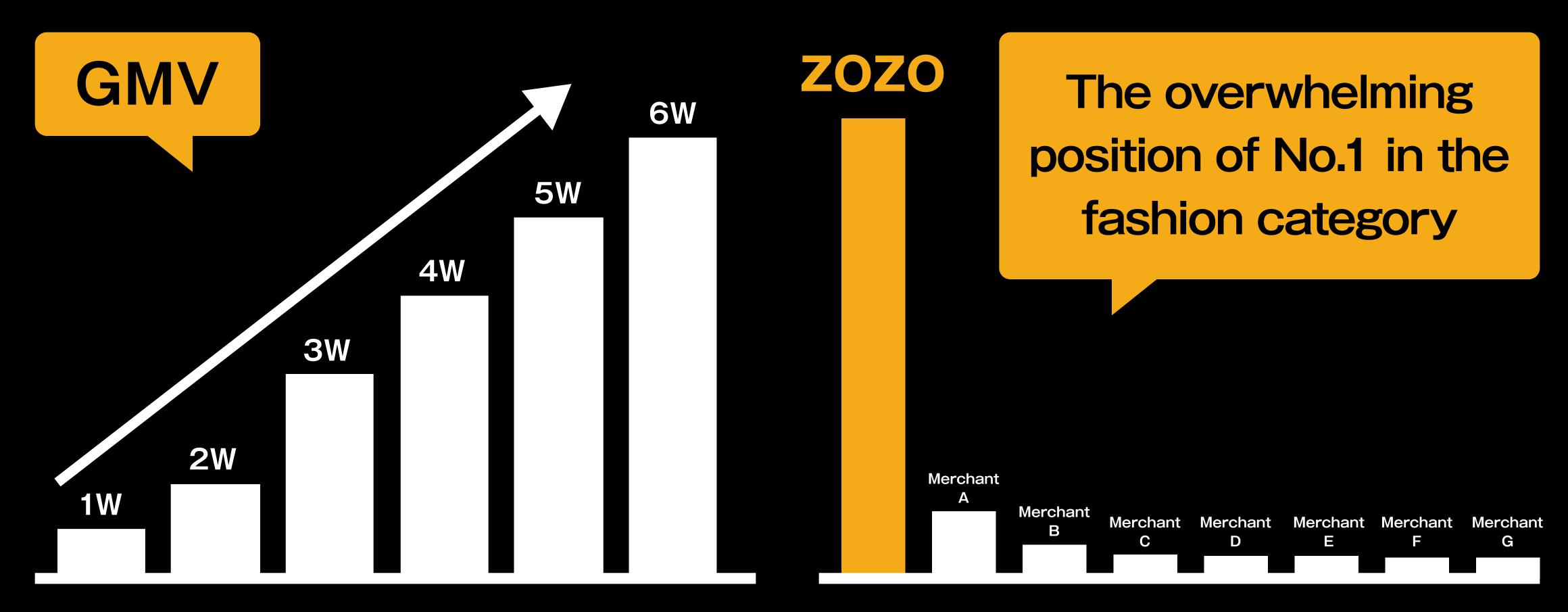


PayPay Mall Shop

2019.12.17 Grand Open



Since the opening, GMV has been growing steadily

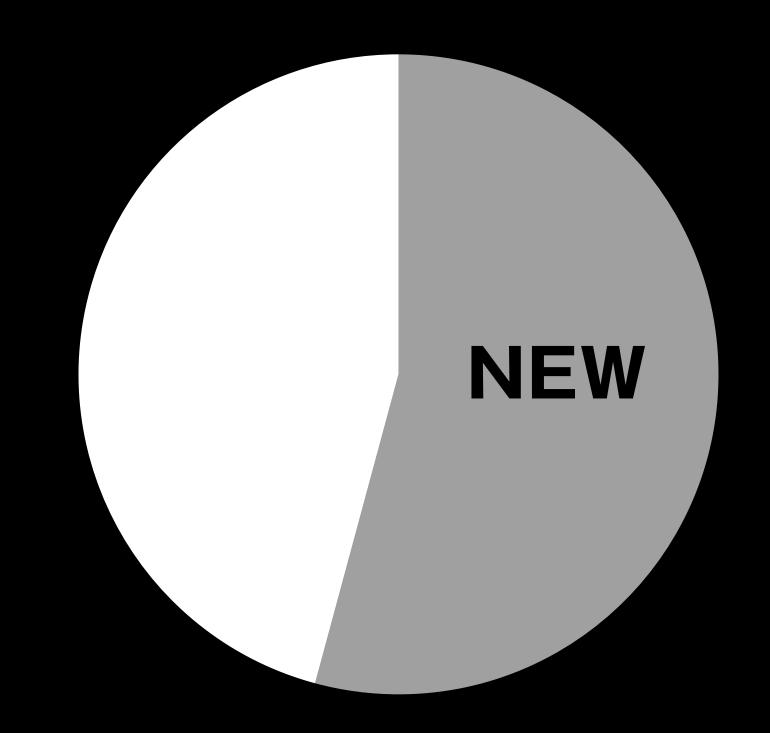


January 1, the first day of new years sale

Among all of the PayPay Mall stores ZOZOTOWN recorded

No.1 sales

Stable business base, with clear vision

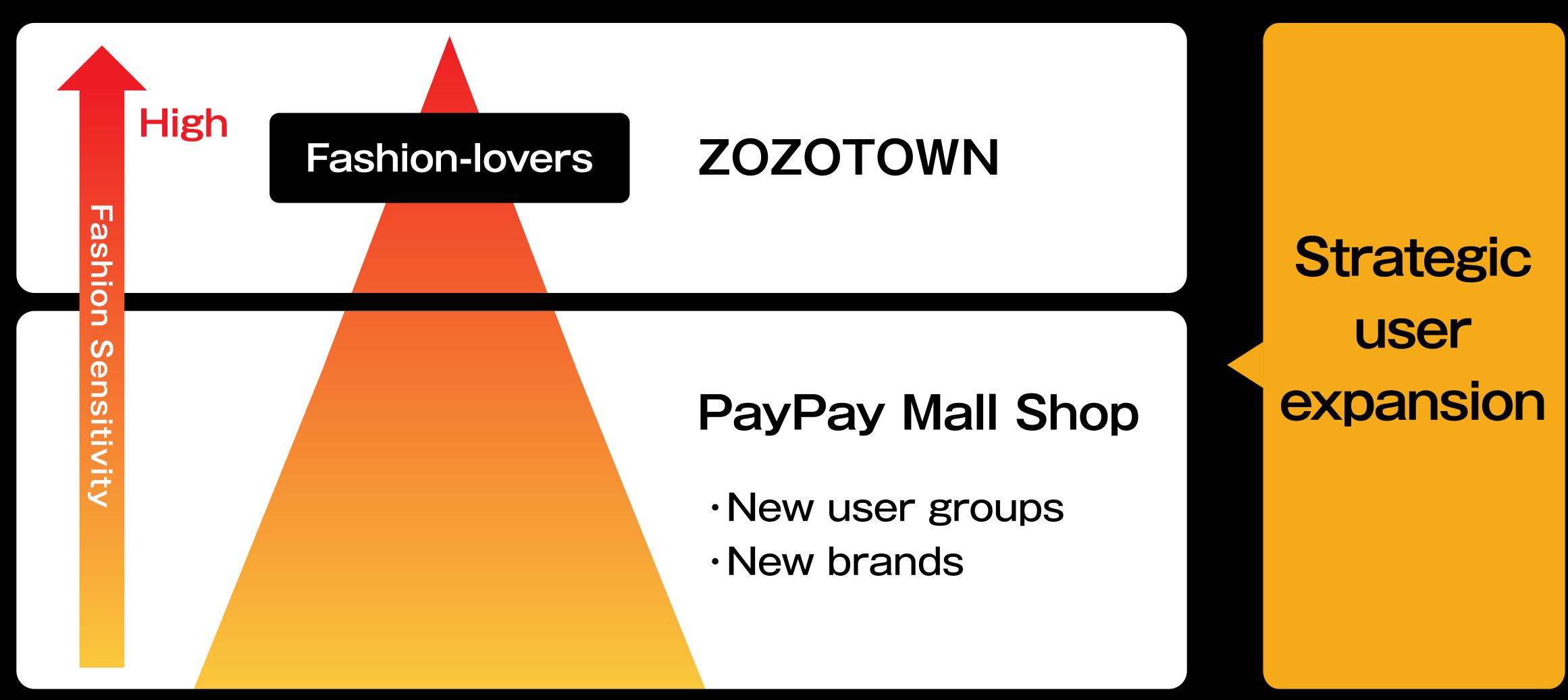




Of all the ordered customers, about 60% are new customers

Of all the shops on ZOZOTOWN, about 90% of shops are participating

Differentiation of ZOZOTOWN and PayPay Mall Shop



Strategies of ZOZOTOWN and PayPay Mall Shop

ZOZOTOWN

Grow in both axis

PayPay Mall Shop

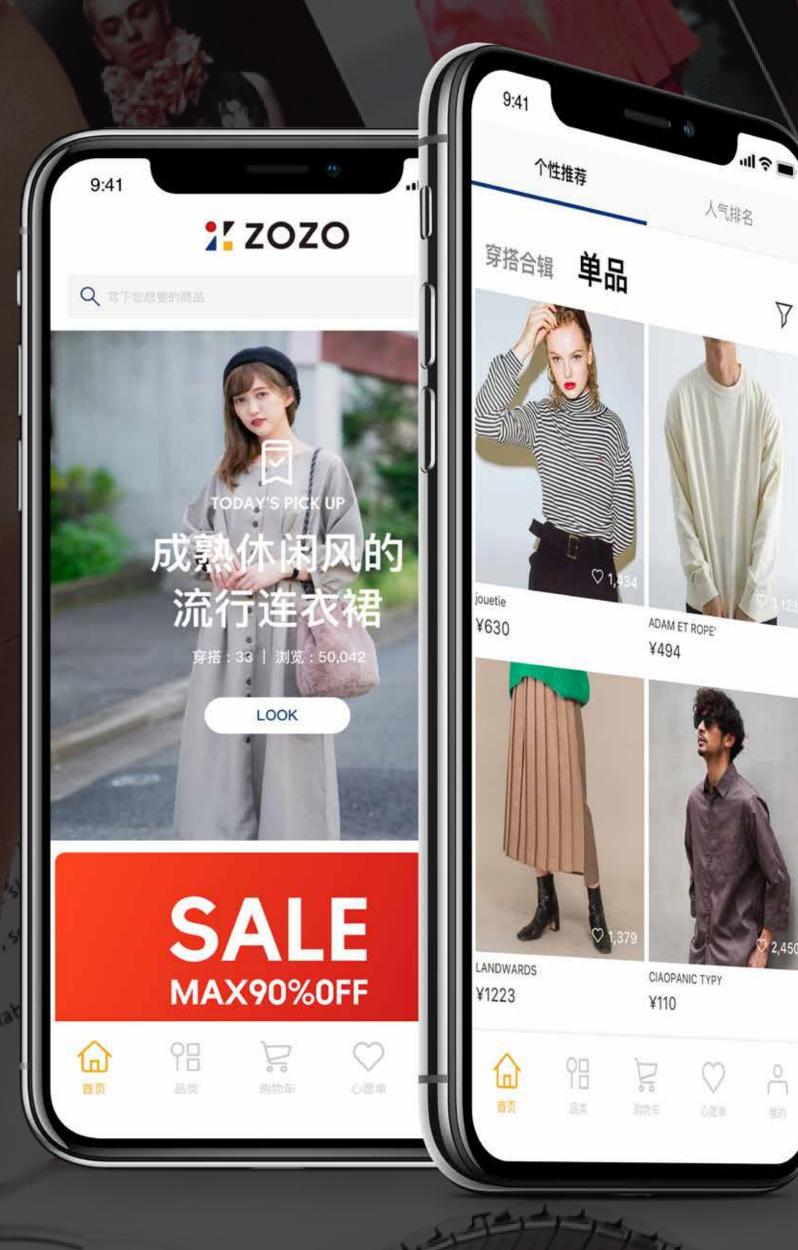
- · ZOZOMAT
- · CHINA
- WEAR

- ·UI/UX improvements
- Promotion
- Operation by ZOZO

ZOZO and ZHD will work on this and that together in the future











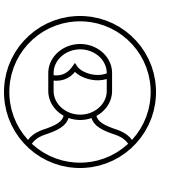








Logistics is fast because products are directly coming from Japan.



质量好, 折扣大, 价值高.

Good quality with a highly discounted price, making me feel it's a good deal.



支持ZOZO. 我想要更多日本品牌.

I support ZOZO.

Please add Japanese brands more and more.



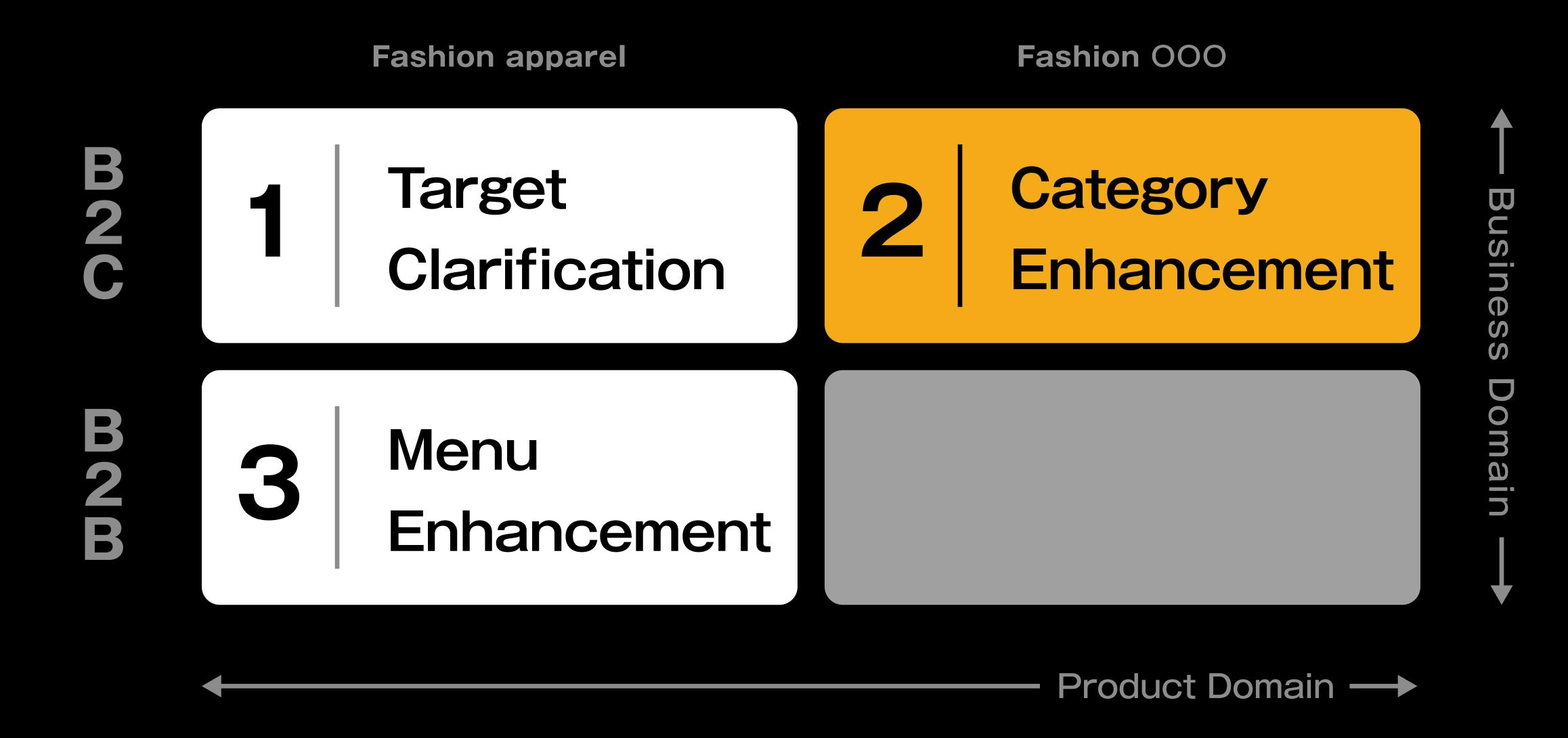
物流很早,包装考究,性价比高.

Fast logistics, packaging is neat, cost performance is high.



盒子很牢固, 商家很用心.

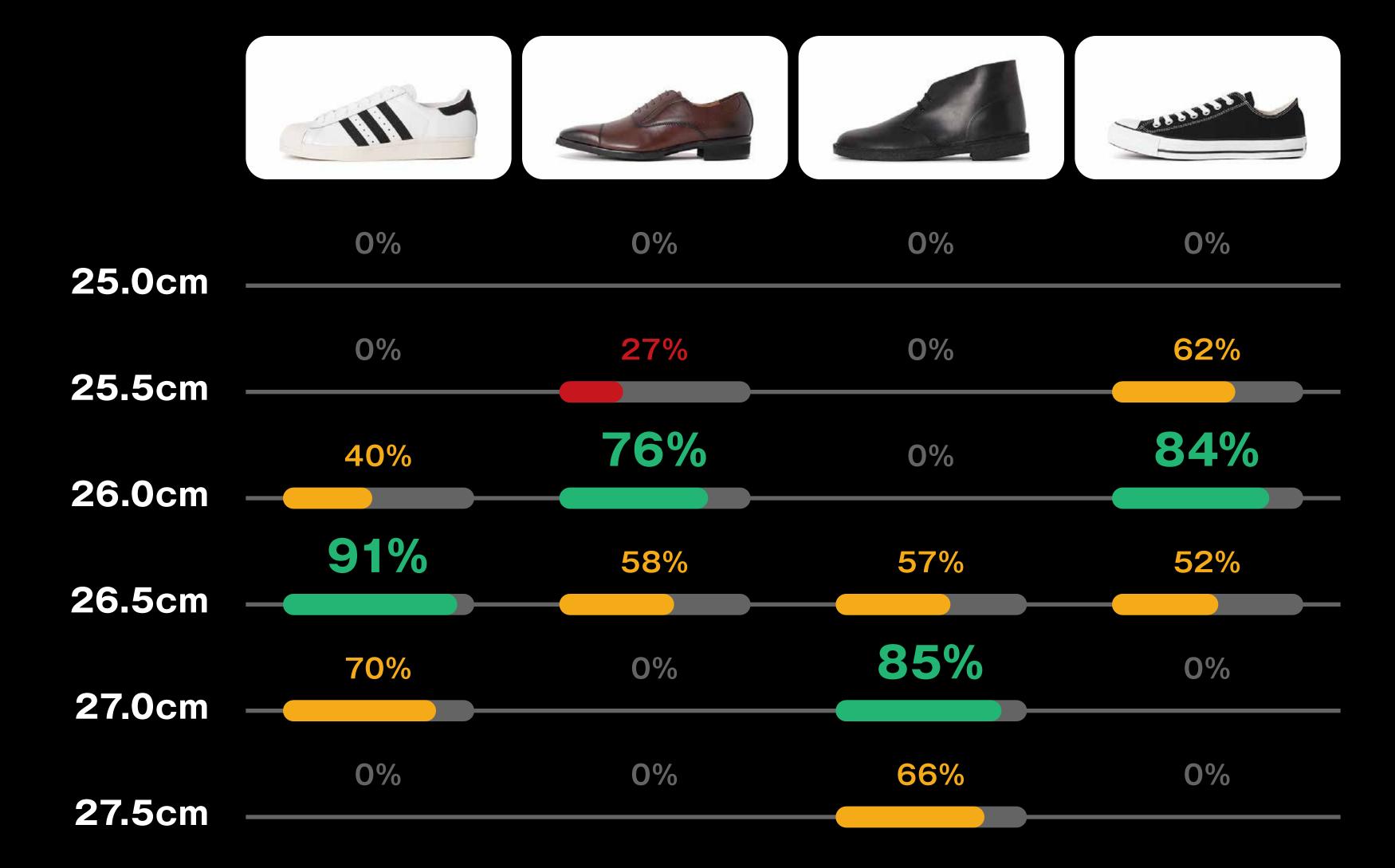
solid box, I feel their politeness.





Size Matching (compatibility)





Late February Service Launch

