Dear All media related readers



April 23rd 2018 Start Today Co., Ltd.

Start Today will publicly announce its first Medium— Term Management Plan on April 27th Friday, which will include the Future Distribution Plan of the "ZOZOSUIT" and the 3 Year Plan of the Private Brand "ZOZO".

~ The Medium-Term Management Plan will be presented by CEO, Yusaku Maezawa ∼

The largest Japanese online fashion website "ZOZOTOWN" (http://zozo.jp/) operated by Start Today Co., Ltd. (CEO Yusaku Maezawa, Headquarters in Chiba city), will publicly announce its first medium-term management plan on April 27th Friday, in accordance with the announcement of the consolidated business results for FY2017. In addition, CEO Yusaku Maezawa himself will personally present the medium-term management plan, including the "ZOZOSUIT" future distribution plan and the 3 year plan of the private brand "ZOZO" at the results briefing for analysts scheduled on the same day.

[The 3 Year Medium-Term Management Plan and The Consolidated Business Results for FY2017]

■Time and date : April 27th Friday 16:00 (Scheduled)

Regarding the disclosed material, after disclosed on the company announcements disclosure service "TDnet" (https://www.release.tdnet.info/inbs/I_main_00.html), we will promptly publish this material on the IR page of our website (https://www.starttoday.jp/ir/).

[Results Briefing for Analysts]

■Time and date : April 27th Friday. Expected opening time, 16:00 / Beginning at 16:30 ~ 18:00 ■Location : 〒100-0005 Tokyo, Chiyoda-ku, Marunouchi1-9-1 GranTokyo North Tower 18F

(Headquarters of Daiwa Securities Group Inc.)

■Live-stream URL: https://www.youtube.com/watch?v=dnlpDzSt1io

* Please refrain from capturing or unauthorized reproduction of the live-stream footage.

For media-related reporters who wish to attend the results briefing, please contact us at [press@starttoday.jp] and inform us your name, the name of your publication, company, department and the number of participants. Since the purpose of this event is to announce our results briefing to our analysts, please be aware that we cannot answer any questions from reporters, and photographs are forbidden. We appreciate your cooperation in advance.

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